



TakaraTec Corp.

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Dear Valued Partner,

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Important Update :

Establishment of Takara Europe and Future Business Operations.

We hope this message finds you well.

We are TakaraTec Co., Ltd., and we would like to express our sincere appreciation for your continued support.

We would like to provide you with an update regarding the establishment and commencement of operations of our new European entity, **Takara Europe**, as previously announced in February 2026.

We are currently in the final stages of the incorporation process. However, due to administrative procedures, **there have been delays compared to the originally announced schedule.**

That said, we would like to reassure you that the project itself is progressing steadily as planned, and **there are absolutely no changes to our strategic direction of strengthening supply capabilities and enhancing service levels across the European market.**

In the meantime, until the establishment of Takara Europe is fully completed, **we will continue to ensure uninterrupted business operations through direct transactions with TakaraTec Japan, so there will be no impact on your current orders or supply.**

We are currently preparing for the transition to the new structure, with **shipment via Takara Europe is targeted to commence in mid-August 2026.**

Further details, including: (official start date of transactions, ordering procedures, logistics and distribution arrangements) will be shared with you in due course as preparations progress.

We sincerely apologise for any concern this situation may cause and greatly appreciate your understanding. We remain fully committed to ensuring a smooth transition and to delivering even better service moving forward.

Should you have any questions or require further clarification, please do not hesitate to contact us.

Yours sincerely,

TakaraTec Corp.